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CONNECTICUT OFFICE OF
HEALTH CARE ACCESS

February 1, 2005

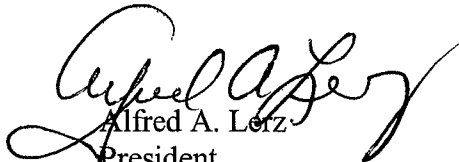
Cristine A. Vogel, Commissioner
Office of Health Care Access
410 Capitol Avenue, MS # 13HCA
P.O. Box 340308
Hartford, CT 06134-0308

Dear Commissioner Vogel:

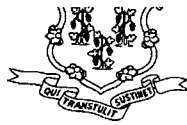
Johnson Memorial Hospital is pleased to submit this Letter of Intent for the Replacement and Expansion of its Emergency Department. The proposed project addresses and eliminates significant privacy, security, and space issues. The space program provides for existing needs and future growth, and is based on input from Emergency Department personnel, physicians, patients, administrative staff, and FreemanWhite architects and Emergency Department consultants. The capital cost of this project is estimated to be \$6,780,000, and will be financed by charitable contributions, funded depreciation, a conventional loan, and equity.

Thank you for your consideration of this project. We look forward to working with you and your staff in this regard.

Sincerely,


Alfred A. Lerz
President
Johnson Memorial Hospital, Inc.





State of Connecticut

Office of Health Care Access

Letter of Intent/Waiver Form

Form 2030

All Applicants must complete a Letter of Intent (LOI) form prior to submitting a Certificate of Need application, pursuant to Sections 19a-638 and 19a-639 of the Connecticut General Statutes and Section 19a-643-79 of OHCA's Regulations. Please submit this form to the Commissioner of the Office of Health Care Access, 410 Capitol Avenue, MS# 13HCA, P.O. Box 340308, Hartford, Connecticut 06134-0308.

SECTION I. APPLICANT INFORMATION

If there are more than two Applicants, please attach a separate sheet of paper and provide additional information in the format below.

	Applicant One	Applicant Two
Full legal name	Johnson Memorial Hospital, Inc.	
Doing Business As	Johnson Memorial Hospital	
Name of Parent Corporation	Johnson Memorial Corporation	
Mailing Address, if Post Office Box, include a street mailing address for Certified Mail	201 Chestnut Hill Road P.O. Box 860 Stafford Springs, CT 06076-0860	
Applicant type (e.g., profit/non-profit)	Non-profit	
Contact person, including title or position	Peter A. Kuzmickas Vice President, Operations	
Contact person's street mailing address	201 Chestnut Hill Road P.O. Box 860 Stafford Springs, CT 06076-0860	
Contact person's phone #, fax # and e-mail address	Telephone # 860-684-6163 Fax # 860-684-8165 e-mail : pkuzmickas@jmhosp.org	

SECTION II. GENERAL APPLICATION INFORMATION

a. Proposal/Project Title:

Emergency Department Replacement And Expansion

b. Type of Proposal, please check all that apply:

☒ Change in Facility (F), Service (S) or Function (Fnc) pursuant to Section 19a-638, C.G.S.:

☐ New (F, S, Fnc)

☒ Replacement

☒ Additional (F, S, Fnc)

☒ Expansion (F, S, Fnc)

☐ Relocation

☐ Service Termination

☐ Bed Addition

☐ Bed Reduction

☐ Change in Ownership/Control

☒ Capital Expenditure/Cost, pursuant to Section 19a-639, C.G.S.:

☒ Project expenditure/cost greater than \$ 1,000,000

☐ Equipment Acquisition greater than \$ 400,000

☐ New

☐ Replacement

☐ Major Medical

☐ Imaging

☐ Linear Accelerator

☐ Change in ownership or control, pursuant to Section 19a-639 C.G.S., resulting in a capital expenditure over \$1,000,000

c. Location of proposal (Town including street address):

201 Chestnut Hill Road

P.O. Box 860

Stafford Springs, CT 06076-0860

d. List all the municipalities this project is intended to serve:

East Granby, South Windsor, Windsor, West Suffield, Tolland, Vernon/Rockville, Broad Brook, Ellington, East Windsor, Suffield, Windsor Locks, Somers, Stafford Springs, and Enfield.

e. Estimated starting date for the project: Fall 2005.

- f. Type of project: **25-ED** (Fill in the appropriate number(s) from page 7 of this form)

Number of Beds (to be completed if changes are proposed)

Type	Existing Staffed	Existing Licensed	Proposed Increase (Decrease)	Proposed Total Licensed
N/A				

SECTION III. ESTIMATED CAPITAL EXPENDITURE INFORMATION

- a. Estimated Total Capital Expenditure: \$ 6,780,000
- b. Please provide the following breakdown as appropriate:

Construction/Renovations	\$ 5,600,000
Medical Equipment (Purchase)	\$ 1,100,000
Imaging Equipment (Purchase)	N/A
Non-Medical Equipment (Purchase)	\$ 80,000
Sales Tax	N/A
Delivery & Installation	N/A
Total Capital Expenditure	\$ 6,780,000
Fair Market Value of Leased Equipment	N/A
Total Capital Cost	\$ 6,780,000

Major Medical and/or Imaging equipment acquisition:

Equipment Type	Name	Model	Number of Units	Cost per unit
N/A				

Note: Provide a copy of the contract with the vendor for major medical/imaging equipment.

c. Type of financing or funding source (more than one can be checked):

- ☒ Applicant's Equity ☐ Lease Financing ☒ Conventional Loan
☒ Charitable Contributions ☐ CHEFA Financing ☐ Grant Funding
☒ Funded Depreciation ☐ Other (specify): _____

SECTION IV. PROJECT DESCRIPTION

Please attach a separate 8.5" X 11" sheet(s) of paper and provide no more than a 2 page description of the proposed project, highlighting all the important aspects of the proposed project. Please be sure to address the following (if applicable):

1. Currently what types of services are being provided? If applicable, provide a copy of each Department of Public Health license held by the Petitioner.
2. What types of services are being proposed and what DPH licensure categories will be sought, if applicable?
3. Who is the current population served and who is the target population to be served?
4. Identify any unmet need and how this project will fulfill that need.
5. Are there any similar existing service providers in the proposed geographic area?
6. What is the effect of this project on the health care delivery system in the State of Connecticut?
7. Who will be responsible for providing the service?
8. Who are the payers of this service?

ATTACHMENT : SECTION IV. PROJECT DESCRIPTION

Johnson Memorial Hospital was established in 1912 as a community hospital and moved to its current location in 1975. The current Emergency Department(ED), 6,800 GSF, was opened in 1975 and expanded in 1986. The ED was originally designed to accommodate a simple patient care environment. The Emergency Department today is a dynamic and complex environment consisting of 15 fixed treatment/observation spaces with an additional 6 beds placed in the hallway as needed. In 2004 the ED received approximately 19,000 visits. The Emergency Department provides the following services:

- Triage - provides a quick way to evaluate a patient's condition, determine the priority of treatment, and expedite the flow of the patient into the system.
- ED Express - provides urgent care (fevers, sutures, foreign body in eye, etc.)
- shortens length of stay
- Main ED - provides critical care (unstable patients, headaches, chest pain, abdominal pain, Ob/Gyn problems, motor vehicle accidents, etc.
- Observation – used to diagnose, treat, and observe patients prior to making a decision to admit, discharge, or transfer to another facility.
- Psychiatric Observation – used to observe and treat substance abuse and psychiatric patients prior to making a decision to admit, send to another facility, or discharge.

The ED has undergone significant programmatic, technology, and volume changes since its original design. As a result the ED is outdated and significantly undersized. The primary unmet needs are security, privacy, and inadequate space.

- Inadequate Space - Treatment, storage, and work space within the ED is inadequate. Beds are frequently placed in the hallway for overflow patients creating privacy issues and obstructing traffic. The psychiatric unit is not visible from the nursing station. Bathrooms are shared by patients, family, and staff members. Space is not available for a dedicated charting area, security room, a safe room, conference room, patient shower, and additional treatment areas. The ED hallway is used as a passageway to transport: inpatients and outpatients to the mobile MRI unit, supplies to the Same Day Surgery unit, and by housekeeping going to the Same Day Surgery unit.
- Security – the design of the ED is not conducive to security. The physical layout is open providing no barriers between patient, family, and staff members. Anyone can walk into the ED and look into a treatment room, help themselves to supplies, approach and/or interfere with physicians and staff members. The ED has 5 entrances and exits and can not be effectively locked down creating safety issues. There is no safe room for violent patients, and no dedicated space for security personnel.

- Privacy - is a major concern. Physicians and nurses feel uncomfortable taking patient history's and discussing behavioral or sexual abuse problems when there is another patient in the room or a bed in the hallway. There are no physical barriers between patients, family members, physicians and nurses, and as a result the integrity of patient information is compromised. Privacy is also compromised for psychiatric patients when male and female and psychiatric and substance abuse patients are mixed together in one room.

Johnson Memorial Hospital is located in a closely knit community and when patient privacy is compromised it is detrimental to the patient and the Hospital.

Johnson Memorial Hospital is proposing to replace and expand its Emergency Department to meet existing needs and provide for future growth. The space program for the proposed ED consists of 17,481 GSF and 34 treatment/observation areas. The ED will be located in front of the existing ED and adjacent to Same Day Surgery. The services currently provided will be maintained and an Express Admit service will be added and combined with the Observation unit to provide a holding area for patients who have been admitted and are waiting for a bed. The proposed ED will provide adequate treatment and support space, security, and privacy. A number of design and location options were considered during the planning process.

The current and target populations to be served are the residence of the following towns: East Granby, South Windsor, Windsor, West Suffield, Tolland, Vernon/Rockville, Broad Brook, Ellington, East Windsor, Suffield, Windsor Locks, Somers, Stafford Springs, and Enfield.

Rockville is the closest Hospital providing ED services.

The proposed project will improve ED services for the community that looks to Johnson Memorial Hospital for their care:

- Patient expectations for quality service, expediency, privacy, and a state of the art facility will be met.
- Appropriately sized and configured treatment rooms will be available.
- Security and safety will be significantly improved.
- The working environment for the staff supporting the ED will be significantly enhanced.

Johnson Memorial Hospital, Inc. is responsible for providing the ED service.

The payers of ED services are: Medicare, Medicaid, HMO/Managed Care, Commercial, Self Pay, Workers Compensation, Champus, and Other.